

The fundamentals of management control



CG-34 2 Days (14 Hours)

Description

Management must ensure convergence of behavior, consistency of actions and monitoring of performance. A global management system must be put in place in order to ensure control of the management of the organization: management accounting, budgets, dashboards, etc. This 'action training' in management control makes it possible to quickly acquire the fundamental to master the main tools and be able to implement them.

Who is this training for ?

For whom

Any person who is moving into a management controller position and wishes to acquire the fundamentals. Any operational manager who must implement management control in their unit. Consultant advising companies on the implementation of management control. Anyone working with management controllers and wishing to understand their approach.

Prerequisites

None.

Training objectives

- Appropriate the management control approach.
- Understand the financial logic of the company.
- Know how to use the essential management tools.
- Understand the reporting tools and know how to use them in concrete situations.

Training program

Comprendre la logique financière de l'entreprise

- Ensure the sustainability of the organization: profitability, cash.
- Know how to use partial costs: manage costs and the different margin levels; calculation of the break-even point, simulation of results and management decision.
- Define structuring and mobilizing objectives.

Savoir établir des prévisions

- Participate in the development of your company's budget.
- Consolidate the forecast figures to ensure overall consistency.
- Carry out the forecast or landing the end of the year.

Suivre les réalisations et analyser les écarts

- Choose the different significance thresholds.
- Calculate and analyze the different differences: volume, price, cost.
- Know how to interpret the results and draw lessons from them.

Intégrer la culture cash Gérer le cash comme un pivot du contrôle de gestion.

- Understand the company's self-financing capacity.
- Reduce the need for working capital to generate cash.

Faire vivre l'information de gestion

- Identify relevant indicators: overall performance and management of activities.
- Explain reporting data to operational staff and encourage them to take action.
- Practice to ask the right questions to operational staff and make a summary.