

Management control in industry: methods and tools



CG-33 2 Days (14 Hours)



Description

This training in industrial management control has been designed to enable new management controllers to quickly take charge of the main activities of the function. The methods and tools developed are directly applicable to identify industry-specific performance levers, implement cost optimization programs, and improve forecasting and dashboard practices. At the end of this training in management control in industry, participants will be able to adapt their management control to industrial specificities.

Who is this training for?

For whom

Future management controller or recent management controller in the position, working: on an industrial site; at the headquarters of an industrial group.

Operational manager wishing to communicate effectively with management control services.

Prerequisites

None.

Training objectives

- Develop cost analyzes and manage the performance of industrial activities.
- Coordinate the development and monitoring of the production budget.
- Calculate standard costs and analyze variances.
- Produce a dashboard useful for taking decisions decision.

Training program

Chiffrer le coût des activités pour améliorer le pilotage de l'entreprise

- Identify the cost structure: direct, indirect, variable, fixed.
- Choose the technique best suited to management needs: full cost or partial cost.

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Accroître la profitabilité des activités : l'analyse des marges

- Interpret the meaning of the different margin levels: full cost margins; the break-even point.
- Exploit the complementarity of these different analysis methods.
- Case: the relevant costs for making the right decisions.

Coordonner l'établissement du budget de son unité

- Lead the budget process: the stages, the participants...
- Promote the production budget.
- Case: calculation of standard costs.

Animer le suivi budgétaire

- Measure industrial deviations (material consumption, labor).
- Analyze the causes of deviations and propose corrective actions.
- · Case: production deviations .

Identifier les indicateurs et concevoir le tableau de bord

- Measure the performance of industrial activities (KPIs).
- Define the content of the dashboard.
- · Case: setting up a dashboard.