

Management control in associations and non-profit organizations: methods and tools

CG-33 2 Days (14 Hours)



Description

For several years, associations and non-profit organizations have introduced management control techniques to optimize the use of their resources and report to their supervisors. Even if the tools are similar to those of the private sector, the purposes of these organizations and the motivations of the stakeholders differ significantly. The program and pedagogy of this training in management control in associations and 'non-profit' organizations largely take these particularities into account.

Who is this training for ?

For whom

Recent management controller, financial director, or head of non-profit associations, foundations, joint organizations and other organizations carrying out public service missions (EPIC, GIP, SEM): employment, health, culture, transport... General delegate of association.

Prerequisites

None.

Training objectives

- Successfully implement management control in the context of an association or non-profit organization.
- Determine the key indicators and produce the dashboard.
- Coordinate the construction and monitoring of the budget .
- Analyze costs, performance and resource usage.

Training program

Chiffrer les coûts des activités pour obtenir des ressources évaluer un coût de revient à partir de l'organisation des activités.

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- Identify the cost structure: direct, indirect, variable, fixed.
- Use cost costs to inform operational decisions.

Coordonner l'établissement du budget

- Understand the role of the budget in a non-profit organization.
- Valorize the main budgets: activities, support functions.
- Forecast cash flows and evaluate the working capital requirement (WCR).

Animer le suivi des budgets et rendre compte

- Measure and analyze gaps over different horizons to guide corrective actions.
- Explain how the voted budget was used to achieve the objectives contract.