

Project Management Office: successful project management



MPGP-34 2 Days (14 Hours)

Description

Why specifically PMO training? To clarify the meaning of PMO: Project Management Office, or Project Management Officer? To help companies that have embarked on the process of creating a Project Department. To see more clearly in the landscape of PMOs in companies. To implement high value-added activities for the company and projects. PMI, PMBOK, PMP, PgMP, PMI-SP, PMI-RMP and the PMI Registered Education Provider logo are registered trademarks of the Project Management Institute, Inc.

Who is this training for ?

For whom

Project director, project director. Director of PMO (Project Management Office) in place or recently appointed. Head of department or member of a management committee wishing to evaluate the opportunity for a PMO. Confirmed project manager who must assume PMO functions. Organizational or project quality manager.

Prerequisites

Aucune

Training objectives

- Establish a PMO adapted to the needs of the company.
- Disseminate practices and reference models within the company.
- Control the completion of projects.

Training program

Mettre en place un PMO en 7 étapes

- Choose the type of PMO.
- Establish the list of services provided on a two-year plan.
- Define the composition of the PMO: roles, responsibilities and skills .
- Establish key PMO processes: project prioritization; project launch; project portfolio release; edge of the PMO: define the control objectives; identify the relevant indicators with regard to these objectives; structure the dashboard.
- Create the first tools to implement to quickly obtain visible productivity gains.
- Scenario Case study: setting up a PMO.
- Develop the ToC for the PMO implementation project.

Mettre la réalisation des projets sous contrôle

- Collect and aggregate progress data.
- Supply the summary dashboards.
- Case study scenario: project control.
- Define and distribute the models to be used in all projects.

Accompagner la transformation induite par le PMO

- Evaluate the impact of changes.
- Target your action strategy with the attitude/influence matrix.
- Use levers to remove resistance.
- Scenario Case study: build a change support plan.