

Manage a project portfolio



MPGP-29 2 Days (21 Hours)

Description

Multi-project management training aims to develop the skills of project managers already trained in project management and faced with managing several projects in parallel. Several areas need to be developed: project governance, to define the modalities for project management by decision-makers; strategic alignment of projects, to constantly check that the projects we are working on are still at the heart of the company's challenges; operational management of projects, which takes on particular complexity in multi-projects: control of the workload, control of the availability of actors, and monitoring of the state of health of the projects; creating a team spirit and maintaining momentum, even during periods of pressure on a particular project, or when closing one of the projects; the feedback of information to decision-makers, through dashboards making it possible to visualize the overall state of the project portfolio. This training will also allow department heads to better arbitrate between urgent projects and strategic projects, in order to best allocate their resources. PMBOK, PMP, PgMP, PMI-SP, PMI-RMP and the PMI Registered Education Provider logo are registered trademarks of the Project Management Institute, Inc.

Who is this training for ?

For whom

Project manager, project director faced with managing several projects simultaneously. Manager of a service or department whose employees are involved in several projects.

Prerequisites

Aucune

Training objectives

- Organize your multi-project management system
- Prioritize projects
- Manage shared resources and anticipate unavailability
- Ensure multi-project management
- Maintain team member commitment and arbitrate between projects

Training program

En amont du présentiel

- A self-diagnosis.

Définir son système de pilotage multiprojets Cerner les différences entre projets - programme - portefeuille.

- Identify the entry and exit criteria in the portfolio.
- Define the role and responsibility of the project manager, the steering committee, the sponsor.
- Organize the conduct of multi-project reviews.

Hiérarchiser les projets du portefeuille S'approprier la stratégie de l'entreprise.

- Identify and map the company's projects.
- Measure the strategic alignment of projects.
- Build the prioritized project portfolio.

Entretenir l'engagement des équipiers en multiprojets

- Clarify contributions in project teams.
- Promote the commitment of team members contributing to several project teams.
- Respond to requests for arbitration between projects.

Lisser la charge et anticiper l'indisponibilité des ressources

- Have an overview of the load of resources assigned to projects.
- Identify critical resources and arbitrate in the event of a lack of resources.

Surveiller la santé des projets et assurer le pilotage multiprojets

- Calculate key project health indicators.
- Develop an impactful multi-project dashboard.

Après le présentiel, mise en œuvre en situation de travail

- One challenge per week for weeks.